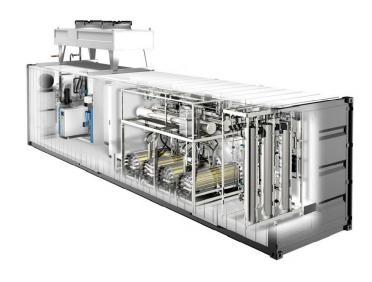


IPCEI: Electrolyzer GW Fab in Flanders

23 March 2023, NextGenerationEU: invest in greener and more digital Belgium Denis THOMAS, Business Development & Marketing Director EMEA / APAC - Electrolyzers



Electrolyzer GW Fab: the strategic opportunity

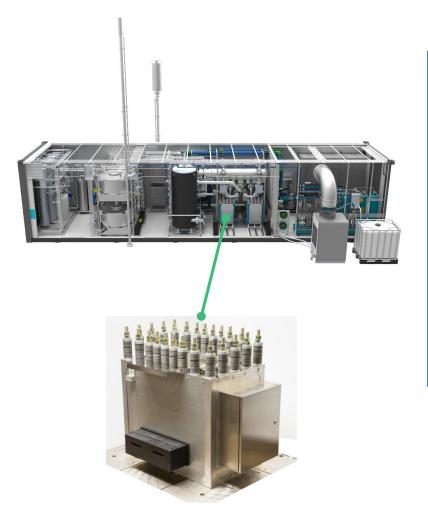


WATER ELECTROLYSIS

WATER (H_2O) + **POWER** \rightarrow **HYDROGEN** (H_2) + OXYGEN (O_2)

- Regulatory framework is changing rapidly for hydrogen and water electrolyzers
- Rapid upscaling (GW scale) is required to support ambitious EU targets
- Technology and products are key for success
- Historical activity in Belgium (Flanders) and Canada
- IPCEI funding and support from Flanders has been decisive to invest in Flanders
- For the EU: PEM cell stack manufacturing (BE) and system assembly (BE & SP)

Electrolyzer GW Fab: objectives R&D and First Industrial Deployment

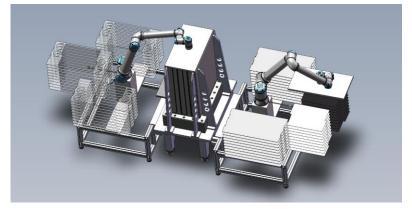


- Cell stack upscaling: more cells, larger active areas, thinner membrane and higher current densities
- Materials and components: MEA improvements (efficiency, durability), reduction of iridium and platinum loadings, alternative materials
- Product design
 - Standardization is essential
 - Upscaling: for larger projects (25 -1000 MW)
 - Innovative product design: robust & reliable, compact (low footprint), modular (easy to transport), plug&play, design to manufacture, design to service, easy to integrate
 - Power transformers/rectifiers optimization
- Manufacturing: from manual to (semi-) automated production process, from bay manufacturing to flow manufacturing
- Vertical integration and supply chain optimization

Electrolyzer GW Fab: project status







- R&D work on cell stack components
- Test of new production equipment for cell stack manufacturing (first industrial deployment)
- Preparation of the implementation of a flow manufacturing process for cell stacks and electrolyzer systems
- Production in 2 shifts
- Expansion in Flanders from 7.600 m² to 17.200 m² (from 75 to 200 FTE and more to come)

